Associate General Manager - Sales, Marketing & Service



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Passionate, self-motivated sales & marketing leader who believes in leading team by sharing the vision, proactive strategizing, adopting innovative approaches & demonstrates the ability to transform.



ROLE WISE - KEY ACCOMPLISHMENTS

1. Associate General Manager - Oct 2018 – Aug 2020 (Hyderabad Branch – Covering AP & TS) – Retail & Projects

- Developed highly motivated sales & service team which resulted in making the branch All India No:1. Crossed turnover of Rs.100 Cr at MOP value by surpassing Kolkatta, Mumbai, Chennai & Bangalore.
- Became **market leader** in Furniture Fittings segment with a yearly average of 1.5 million pairs, which is now contributing to 20% of branch business in value.
- New Business Kitchen Fittings & Door Accessories is now contributing to 18% of branch business.
- Increased retail coverage from 80% to 95% on weekly basis with call productivity from 25% to 35%.
- Increased the productivity & contribution of bottom of the pyramid retailers (from 10% to 35% contribution to total business).
- Used market intelligence for higher prospect base in projects.
- Focus on Customer discovery Finding out complete details of each account & prospects for greater wallet share.
- Service Enhancement Monthly service calls increased from 3500 to ~5000 per month and 90% of calls getting closed within 24Hrs. Key Challenge Team alignment for common goal.

Key Learning – Aligning for common goal by sharing the vision with team. Guiding the team with the opportunities to explore.

2. Deputy General Manager – Oct 2014 till Sept 2018 (Hyderabad Branch – Covering AP) - Retail & Projects

- Implemented KAM approach for better wallet share.
- Networking with influencers like AIDs through various platforms.
- Appointed vertical specific project dealers for better reach & penetration in focused business verticals.
- Started WIN-LOSS analysis of any order to plan for other accounts/projects.
- Integrated Marketing Communication Participation in Exhibition, Display aids at Influencers and customers office etc.
- Increased customer satisfaction & loyalty by implementing new Value Added Services like Free Service camps.
- Increased **RURBAN** penetration by network creation & addition with consistent GOLY of 25% YOY.
- Increased distribution reach & penetration by adding new channel partners by increased the base to from 100 to 150+.
- Furniture Fittings Business Introduced in market with penetration strategy and placed in about 300+ outlets.
- New Business Development Kitchen Fittings & Door Accessories by establishing exclusive distribution setup.
- Established SMARTNET on-line call booking system across major markets to reduce the call closing time with a target of 90% calls to close within 24 Hrs.
 - Key Challenges Estimating the business potential of projects & RURBAN markets.
 - Key Learning Lead generation by combing operations in growth corridors & appointment of exclusive project dealers.

Systematic market coverage in RURBAN markets & running "How safe are you?" campaign.

3. Assistant General Manager - June 2011 till Sept 2014 (Hyderabad Branch – Covering AP) - Retail & Projects

- Strategized & implemented a **new way of working** for project sales which resulted in >60% of project market share.
- Project penetration by adopting project specific product solution.
- Established a closed loop process by making the team responsible to retain/acquire and develop the coverage of the target customer base.
- Divided the market as per growth prospects and implemented market specific systematic coverage plan as per defined call age norms.
- Conceptualized & implemented KEEP- Knowledge Enhancement & Exchange Program A periodic training program calendar for all levels to

improve the field competency in product knowledge & soft skills.

- To ensure the visibility of enquiries at all stages by way of daily entry/updates. •
- Successfully rolled out the IDEA Retailer concept in Hyderabad Market & increased the tertiary sales by >20%. •
- Increased the retailer base from 1400 to 1700 which resulted in growth in secondary sales by >20% •
- Extraction from carpenter community increased from 0% to 10% by forming Godrej Locks Carpenter Club in Hyderabad Chapter & by enrolling 1000+ leading carpenters as GLCC members. Formed similar clubs across major markets. Key Challenges – Project Market coverage, Secondary & Tertiary sales improvement. Key Learning – Identifying key influencers & their potential. Review mechanisms.

4. Deputy Manager – Product Manager (Marketing) – Oct 2007 till May 2011 (HO Mumbai – Covering PAN India)

- Killer Product introduction Led the cross functional team to conceptualize the Killer Product idea within a week.
- New Products introduced by me are part of top contributing SKUs & contributes to > 40% of top line. •
- New product vitality increased from 10% to 20% due to introduction of right products at right price & by right positioning.
- Worked on key projects like product segment wise strategic planning, TOC roll out & implementation, qualitative & quantitative research on consumer insights & market size studies for Locks, Architectural hardware and Scissors & Knives business in India.
- Developed robust New Product Introduction process with GO NO GO gates & NPV value criteria. • Key Challenges – NPI Vitality & killer products

Key Learning - Consumer Insights & Market size estimates studies.

5. Assistant Sales Manager – Channel Management – July 2005 till Sept 2007 (Hyderabad Branch – Covering AP)

- Launched new brand "Shakti" in the state of Andhra Pradesh & penetrated into Tier 2 & Tier 3 markets, thus by increasing contribution • from smaller markets from 2% to 8% of branch business.
- Conceptualized Dealer salesman motivation program -"Super Sales Man award", an annual reward, recognition & motivation program.

• Established 24 hrs service setup in Hyderabad, Vizag & Vijayawada. Key Challenges – Penetration in Tier 2 & 3 Markets Key Learning – Separate strategy for Tier 2 & 3 market penetration- monthly coverage by executive & exclusive distribution.

6. Channel Sales Manager – Telecom–Oct 2004 till June 2005 (Vishakhapatnam Hub–Covering Vizag, Srikakulam Vizianagaram)

- Penetrated in new markets with three different channels (DST, DSA & RSA). •
- Improved the **customer service** by opening the teleshops and Inshops in smaller towns.
- Increased **ARPU** by 12% by successfully promoting VAS. •
- Key Challenges Entry in smaller markets

Key Learning – Implementing market specific channel type

7. Senior Sales Executive – Dec 2000 till Sept 2004 (Hyderabad Branch–Covering Coastal AP & Rayalaseema) – Retail & Projects

- Lead generation by market coverage by appointing exclusive TSIs. •
- Secured a prestigious order of Rs.22Lacs from Singapore City Township. (All time highest order in India for 22,000nos of cylindrical locks).
- Planning the **inventory levels** at dealers point to ensure zero stock out position at the retail outlets. • Key Challenges – Bridging the monthly business gap. Key Learning – Additional working on projects by lead generation.

8. ***IIID HRC - Managing Committee Member – June 2014 till date (IIID - Indian Institute of Interior Designers)

- Honored to be part of Managing Committee of IIID HRC in 3 consecutive terms and still on-board.
- Special Assignments Was appointed at Treasurer for 3 INSIDER X showcases organized by IIID HRC.
- Played an instrumental role in collecting database of AIDs of Vijayawada & Guntur to form new center at Amaravati.

***Out of my own interest, in addition to my career roles & responsibilities & to improve networking & generate business.

Core Competencies

- Strategic Planning
- Product Management
- . Team Management
- Influencer Management
- New Business Development
- Training & Competency Development
- Channel Management & KAM
- Analytical Skills
 - Service Management

Educational Summary

Degree	University	Year of Passing	Class
MBA – Marketing	Osmania University, Hyderabad	Sept 2000	First
BBM – Marketing	Sri Krishna Devaraya University, Anantapur	June 1998	First